





THRIVE BY FIVE
READY. SET. GROW.

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In its first year of operation, Thrive by Five accomplished a significant number of important objectives:

- Planned and executed Mayor Bowser's 2019 and 2020 National Maternal & Infant Health Summits
- Engaged more than 6,000 attendees virtually across four days at the 2020 National Maternal & Infant Health Summit
- Hosted a week of interagency and organizational series discussions prior to the 2020 National Maternal & Infant Health Summit that received more than 10,000 views
- · Established agency and organizational partnerships in a series of collaborative projects
- Updated the DC Maternal Health website to include more resources for families and providers as well as media for various maternal health series
- Redesigned and updated the Thrive by Five website with 100+ additional resources for families and providers
- Convened the Thrive by Five Working Group
- · Launched the Mayor's Thrive by Five Coordinating Council
- · Launched the Mayor's Maternal & Infant Health Initiative
- Translated the Thrive by Five website and materials to increase language access to resources
- Hosted the first weeklong series focused on maternal and infant health in the Latinx community, in partnership with the Mayor's Office on Latino Affairs
- Served on various boards, task forces, and commissions, including the ReOpen DC Advisory Group and the Mayor's Commission on Healthcare Systems Transformation
- Attended, participated in, and/or hosted over 400 in-person meetings, virtual meetings, and media events



II. LETTER FROM THE MAYOR

In May 2017, I launched Thrive by Five DC, the District's first comprehensive childhood health and learning initiative. The first years of a child's life are incredibly important, and parents and caretakers play a critical role during this period of development by serving as their child's most important advocate. Since Thrive by Five's initial launch in 2017, the focus was to empower and support the families of young children as they navigate our city's wide range of health and early learning resources. From the start, we designed the Thrive by Five website to connect families to resources focused on child health, behavioral health, and early education. The website continues to provide support today, but in 2019 I realized we needed to do more. In April 2019, I appointed Dr. Faith Gibson Hubbard to be the first executive director of Thrive by Five and expanded its work to include the Thrive by Five Coordinating Council.

Today, Thrive by Five's work, collaborative actions, and partnerships, support my administration's focus on spreading inclusive prosperity and deepen our commitment to ensuring that all Washingtonians are aware of, and are benefitting from, our robust resources and supports.

Thrive by Five is just one example of the host of investments my administration has made to support our youngest DC residents and their families. Other investments over the course of my tenure include:

- · Creating the Access to Quality Child Care Fund in FY19
- Investing in family success centers in Wards 7 and 8 in FY20
- Increasing childcare subsidy funding in FY20
- Providing emergency operational funding to local childcare facilities in FY20

More information about our commitment to young children and their families can be found at thrivebyfive.dc.gov.

This report highlights the many ways Thrive by Five has started to show evidence of their work in our communities. We look forward to the ways in which we can work closely with you to support families on a path to long-term success.

Muriel Bowser Mayor



III. LETTER FROM THE EXECUTIVE DIRECTOR



It is truly an honor to serve as the first Executive Director of Thrive by Five DC and Chair of Mayor Bowser's Thrive by Five Coordinating Council. It is with great excitement I present Thrive by Five DC's first-year report.

Under the visionary leadership of Mayor Bowser, Thrive by Five has worked to demonstrate the integral connections between health, early learning, and so much more.

In our work, we lean into authentic partnership and collaboration, within government and communities, to collectively uncover what young children and their families need to be healthy, happy, and whole. We know the health of our youngest residents and their families is about much more than just the removal of barriers — it is about equity, awareness, access, and sustainable solutions to move us forward.

The work of Thrive by Five is about fostering and nurturing collaboration and innovation. This collective exploration has led us to achieve many milestones in our first year of operation, some of which include:

- Planning and executing the Mayor's 2019 and 2020 National Maternal & Infant Health Summit
- Launching the Thrive by Five Coordinating Council
- Redesigning the Thrive by Five website and adding additional resources for families and providers
- Establishing several agency and organizational partnerships that focus on achieving the best possible outcomes for pregnant persons, young children, and families

The current pandemic has only deepened our focus, expanded our partnerships, sparked innovation, and strengthened our resolve to create the positive outcomes we want to see right alongside you. We are so proud of what we have accomplished in this inaugural year, and we welcome your continued partnership in this fight!

Dr. Faith Gibson Hubbard Executive Director

IV. LANDSCAPE AND OUR ROLE



A HISTORY

Mayor Muriel Bowser launched Thrive by Five DC, the District's first comprehensive childhood health and learning initiative, in May 2017. At the center of the initiative was thrivebyfive.dc.gov—a resource website intended to be a "one-stop service center for parents and caretakers" that connected families to resources supporting child health, behavioral health, and early development and education.

In May 2019, the Mayor expanded the initiative to include an office with Dr. Faith Gibson Hubbard appointed as Thrive by Five DC's first Executive Director. With devoted staff to support the initiative, Thrive by Five DC grew beyond its online resource hub to become the District's first comprehensive initiative focused on maternal and childhood health, child development, and early learning.

B. MISSION/VISION



MISSION

Thrive by Five's mission is to create the best possible start for DC children by connecting families and caregivers with a community of resources, education, and support that all children need to thrive by five.



VISION

By working together across the District, we can connect families with the services and programs, resources and support designed to nurture the whole child and prepare them for lifelong success.



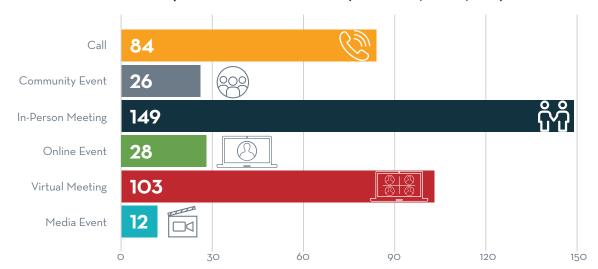
OUR GOALS

- · Create better outcomes for children by **connecting** education, health, and human services.
- Spread awareness of resources and services among mothers and families.
- Help residents **navigate** the city's wide range of early health and learning resources.
- Create collective action at the intersection of healthcare and education to improve outcomes for families and young children.

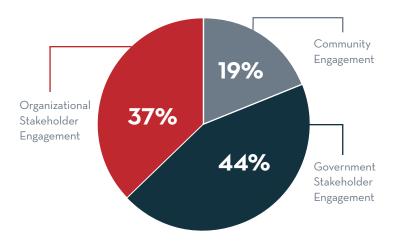
V. STAKEHOLDER OUTREACH

Thrive by Five's work requires the collaboration and coordination of existing efforts to address the holistic needs of District families. A detailed snapshot of our partnerships, engagements, and areas of thought leadership can be found in Section IX of this report (page 15).

NUMBER/MODES OF ENGAGEMENTS (IN-PERSON, EVENT, ETC.)



TYPES OF ENGAGEMENTS (GOVERNMENT, ORGANIZATIONAL, ETC.)



Since May 2019, Thrive by Five has attended, participated in, and/ or hosted **over 400 in-person** meetings, virtual meetings, media events, and community events, making **over 19,000 contacts**.

VI. OUR WORK/EVIDENCE OF OUR WORK

A. FRAMEWORK

The work of Thrive by Five is about fostering and nurturing collaborative efforts and innovation, building capacity, and removing barriers to access and knowledge, while supporting the power and advocacy of families, caregivers, and communities.

B. COVID'S IMPACT ON OUR WORK

The onset of COVID-19 hit our entire city hard, specifically children and families. The impact of COVID-19 was sudden and unpredictable; business as usual came completely to a halt. Most, if not all, of the agencies and service provider stakeholder groups we collaborate with had to shift their operations to best serve families. Through authentic partnership and innovation, we have pivoted to accommodate these new circumstances and continue to serve and deeply engage District residents, providers, and communities. Though our day-to-day operations have changed, our



commitment to Thrive by Five's mission and purpose has not wavered. COVID-19 has further highlighted the need for Thrive by Five and the collaborative efforts we lead in partnership with our communities.

I. ENGAGEMENT

In order to best serve families, most, if not all, of the stakeholder groups we work with have had to shift their operations to promote social distancing, health, and safety during this time. To be responsive to this shift, our office worked to continue our outreach and partnership efforts with families, communities, providers, and other stakeholder groups through virtual methods.

Since mid-March, we have continued our engagements to stay connected, virtually, with our providers and families. Additionally, to meet the immediate needs of families and providers, we updated our website to include critical resources and support for families focused on COVID-19 and early learning. We have continued to show presence on District-wide health and education cluster calls, work groups, and Mayoral boards to amplify the needs of families and providers during this time.

II. NATIONAL MATERNAL & INFANT HEALTH SUMMIT

Historically, Mayor Bowser's National Maternal & Infant Health Summits have drawn over 1,200 people to in-person programming at the Convention Center.



This year, due to our public health emergency with COVID-19, we were forced to rethink this event to ensure the safety of presenters and attendees. With the shift to the virtual platform, we were able to address the impact of the pandemic on pregnant and parenting persons and babies and discuss what we have learned in our efforts to address the COVID-19 crisis.

III. IMPORTANCE OF CHILD CARE

While the importance of quality child care is no secret, COVID-19 has highlighted: (1) the critical nature of access to quality child care for young children and their families; (2) the essential resources and supports providers require in order to provide the high quality options families deserve; (3) an immediate and urgent need to increase engagement and partnership with all child care stakeholder groups; and (4) the need for coordinated long-term planning and fiscal sustainability. From foundational education enrichment and supports to its workforce and economic abilities, quality childcare holds up our communities and provides immense benefits to young children and their families.

The connections between the Mayor's investments in early learning and public education are closely aligned, as early learning is at the start of our public education continuum in the District. COVID-19 has shown us the urgency we need in order to preserve and foster the growth of the sector while also increasing awareness and access to quality childcare options. Thrive by Five's mission focuses on working in partnership with various agencies and non-governmental organizations, providers, families, and communities to show the integral connections that currently exist in the space of early learning and to explore and clarify the strategies and opportunities needed to support our city's ability to innovate, scale, and grow the sector.

Early learning and development is a vital component to ensure young children are able to thrive by five and beyond. Quality childcare, and its equitable access, is a key educational driver, an essential social determinant of health, and the cornerstone of our system of public education. As we continue to build out the work of Thrive by Five, we plan to deepen our work in the area of early learning and development. We are uniquely positioned to see the broader landscape, make relevant connections, and bring various groups together for collaborative action.

C. THRIVE BY FIVE RESOURCE WEBSITE

Thrive by Five aims to streamline information gathering for District families and service providers with our online resource hub. Families, caregivers, and providers can navigate resources sorted by health, early development, early care and education, and family supports.

In July 2019, the Thrive by Five resource website was overhauled to include more resources for families and providers, information on the Coordinating Council, and the Mayor's Maternal & Infant Health Initiative. Families and providers can connect with over 100 District resources related to health, early development, early care and education, and other family supports.

In light of the COVID-19 public health crisis, we updated the site to include a "Coronavirus" tab. Families will be able to find information about distance learning, activities for kids, and other online resources. Providers will be able to access guidance from OSSE on meals, closures, provision of early intervention services, and online resources.

In addition to the office's resource website, we also highlight information and resources on our social media platforms, Twitter and Instagram.



D. THRIVE BY FIVE WORKING GROUP

The Thrive by Five Working Group was critical in helping to stand up the office and identify policy priorities that the Coordinating Council should consider. First convened in June 2019, the Thrive by Five Working Group is an advisory group of agencies and organizations working to identify top issue areas and trends, gaps in healthcare and education, and examples of innovation and positive outcomes. In addition to providing thought partnership, the Thrive by Five Working Group helped to develop the office's mission, vision, and brand.



E. MAYOR BOWSER'S MATERNAL & INFANT HEALTH INITIATIVE

Since the Mayor's inaugural Maternal & Infant Health Summit in September 2018, the District's efforts to ensure that pregnant persons, babies, and families are healthy and whole has expanded tremendously.

2019



MATERNAL & INFANT HEALTH SUMMIT RECAP

THEME:

Sparking Innovation and Improving Outcomes by Centering the Narratives of Moms and Babies

PANEL TOPICS:

- · Centering the Narratives of Moms
- Early Exposures in Life
- Food Policy, Access, and Nutrition
- · Conversations on Parenthood
- A Place for Dads in Perinatal Health and Education

With the creation of Thrive by Five DC in 2019, the Bowser administration has demonstrated the integral connections between perinatal health and early learning. The 2019 Summit continued the model established in 2018, featuring panel discussions and an on-site expo for residents to connect with over 50 government and community-based programs and resources. The 2019 Summit included breakout sessions at the end of the day, which allowed participants to connect and engage further.

The 2019 Summit marked the launch of the Mayor's Maternal & Infant Health Initiative. Led by Thrive by Five, the initiative demonstrates the alignment between maternal and infant health and early childhood development with the National Maternal & Infant Health Summit, the yearlong education and resource series, and the #MaternalMondays series.

Leading up to the Mayor's inaugural summit, the Maternal Mondays Facebook series highlighted best maternal and infant health practices. Hosted in partnership with the Mayor's Office on Women's Policy and Initiatives, the segments covered a range of topics, from meeting developmental milestones and safe sleep practices to breastfeeding and adoption. To view an archive of previous segments, visit dcmaternalhealth.com or the Mom Health DC Facebook page.

1200+ ATTENDEES

- 5 PANELS
- 10 BREAKOUT SESSIONS
- 50 HEALTH AND EDUCATION EXPO PARTICIPANTS

3545 LIVE STREAM VIEWS

A full list of planning partners for the 2019 National Maternal & Infant Health Summit can be found on page 15.

2020 MATERNAL & INFANT HEALTH SUMMIT RECAP

THEME:

Rethinking Our Perspectives, Retooling Our Actions: A Life Course Approach to Improving Maternal & Infant Wellbeing

WHERE PEOPLE WATCHED THE SUMMIT











3 PANELS



12
BREAKOUT SESSIONS



6000+ SUMMIT ATTENDANCE



2550+ WATCH HOURS

PANEL TOPICS:

- · COVID-19's Impact on Perinatal Health
- Trauma's Impact on Life Course
- · Youth Voice and Advocacy in Perinatal Health

MATERNAL HEALTH SERIES EN ESPAÑOL

In partnership with the Mayor's Office on Latino Affairs, we were able to host a week of virtual conversations on topics ranging from access to quality care, mental health supports, and more fully in Spanish. For more information, visit dcmaternalhealth.com/latinx.

A full list of planning partners for the 2020 National Maternal & Infant Health Summit can be found on page 16.

DC MATERNAL HEALTH RESOURCE WEBSITE



RESOURCES

- Baby Health
- Maternal Health
- Early Education
- Early Development
- For Providers & Advocates
- · Family & Community Support



THE SUMMIT

- 2018 Summit
- 2019 Summit
- 2020 Summit



MEDIA

- · Salud Materna e Infantil
- #MaternalMondays
- Wellness Wednesdays
- Summit Videos

The 2020 Summit looked significantly different from years past due to the COVID-19 public health emergency. With longstanding inequities coming further into view, the Summit demonstrated the District's unwavering commitment to improving maternal and infant health outcomes. We centered lessons learned from the District's COVID-19 response, which included the influence of non-clinical determinants on perinatal health.

As a lead up to the 2020 Summit, we hosted a series of conversations connected to the themes, with topics on immunizations, mental health, fatherhood, teen parenthood, and more. The 2020 Summit was entirely virtual, with a weeklong series of programming from panels and an online resource expo to breakout sessions.

Users can find information about all things related to the Mayor's Maternal & Infant Health Initiative at dcmaternalhealth.com. We've updated the site with new resources and ways to stay connected. All Summit programming, including the agenda, breakout sessions, videos and more can be found on the site.

F. THRIVE BY FIVE COORDINATING COUNCIL

The Mayor's Thrive by Five Coordinating Council consists of a combination of public, organizational, and government members focused on measuring progress of District and community-level initiatives focused on improving maternal and infant health and promoting healthy child development from birth to age five.

Launched in November 2019, the Coordinating Council has developed strategic priority areas and guiding principles to inform recommendations for the Mayor, the Deputy Mayor for Health & Human Services, and the Deputy Mayor for Education. To craft recommendations, the Council has three subcommittees: systems navigation, maternal health, and early learning and development.

MEMBER COMPOSITION:

Parent Members

Organizational Members

- · Bright Beginnings
- · DC Academy of Family Physicians
- · DC Action for Children
- DC Campaign to Prevent Teen Pregnancy
- DC Chapter of American Academy of Pediatrics
- · Home Visiting Council
- Jubilee Jumpstart
- State Early Childhood Development Coordinating Council

Government Members

- Child and Family Services Agency
- · DC Health
- DC Public Library
- DC Public Schools
- · Department of Behavioral Health
- Department of Employment Services
- Department of Health Care Finance
- · Department of Housing and Community Development
- · Department of Human Services
- · Department of Parks & Recreation
- Office of the Deputy Mayor for Education
- Office of the Deputy Mayor for Health and Human Services
- Office of the State Superintendent of Education
- Public Charter School Board

VII. RECOMMENDATIONS

A. SYSTEMS NAVIGATION

- 1. Amplify new and existing District programs and initiatives for families and their young children to increase awareness and impact.
 - Raise awareness and knowledge of centralized resource supports, like DC Health's Help Me Grow and DC Child
 & Family Services Agency's Family Success Centers.
 - Ensure that existing District programming is included on Thrive by Five DC's website.
 - Through our outreach efforts, work to create awareness of and access to these programs. This work will require
 working alongside government agencies and non-governmental entities.
 - Continue to regularly engage the Thrive by Five Working Group to stay informed about work being done or expanded in the early care sector.
- 2. Create a systems-level map of resources and supports for families and providers.
 - Use existing needs assessments conducted within government agencies and non-government organizations to understand what work has been done based on Thrive by Five's focus areas (health, education, development, family support, and community). Examples of this include CFSA's Families First needs assessment and OSSE's PDG needs assessment.
 - Determine target populations and areas of need based on information and data highlighted in District-wide needs assessments.
 - Work with District agencies represented on the Thrive by Five Coordinating Council to include the most relevant programs for families and providers.

- 3. Explore strategies and partnerships to support families dealing with issues of literacy and disabilities that limit their capacity to engage with existing resources and programming.
- 4. Work with government and non-government organizations to increase language access and programming for families who cannot or have a limited capacity to speak, read, and/or write in English.
 - Partner with other community affairs offices to expand programs and content
 available in languages detailed in the District's Language Access Act, similar to Thrive by Five's work with the
 Mayor's Office on Latino Affairs.
- 5. Explore existing strategies for information and data sharing between government offices and agencies to reduce confusion and burden for families.
 - This would require partnering with agencies represented on the Thrive by Five Coordinating Council, including but not limited to OSSE, DHS, CFSA, and DHCF. Examples include OSSE's support to LEAs when sharing student data, DHCF's sharing health data across healthcare providers, and the efforts of CFSA's Family Success Centers.

B. MATERNAL HEALTH

- 1. Push for an expansion of programs to improve physical and mental health care for pregnant persons and their babies, such as centering, doula care, homevisiting, and others.
- 2. Work with the Department of Health Care Finance, providers, and managed care organizations (MCOs) to increase awareness of telehealth supports for pregnant and parenting persons.
- 3. Utilize the Mayor's Maternal & Infant Health Initiative to highlight programming, identify issues and opportunities, and garner support for additional funding in the perinatal health space.
- 4. Work with birthing hospitals throughout the District to include information about developmental milestones and early intervention in discharge packets for parents (like information about birth certificates and DCPL's Books from Birth program).
- 5. Identify the range of strategies available to support the unique needs of families at various times, with examples including transportation for prenatal visits, childcare, and other supports.
- 6. Work with the Department of Behavioral Health and systems-level providers to increase awareness and identification of maternal mental health concerns during the perinatal period (such as perinatal mood and anxiety disorders, postpartum depression, substance abuse disorders, and others).

C. EARLY LEARNING & DEVELOPMENT

- 1. Partner with direct service agencies to increase access to and utilization of screening and evaluation services for children suspected of having developmental delays or disabilities.
- 2. Continue to work in partnership with OSSE around efforts to support childcare quality, access, and affordability.
 - Increase community and family awareness of and involvement with the State Early Childhood Development Coordinating Council (SECDCC).
 - Explore ways to increase dialogue and feedback loops with childcare stakeholders, which could include advisory
 roles for families and providers.
 - Continue to have an advisory group of childcare providers to provide guidance and thought partnership in the space of childcare and early learning, similar to the Child Care Recovery Workgroup that was convened specifically to address COVID-19.
 - Explore ways to increase childcare providers' knowledge of existing supports and to connect childcare providers
 to those supports and to each other.
- 3. Work with childcare centers, homes, and associations to share information about Thrive by Five and other agencies supporting maternal health and early learning to families they serve.
 - Partner with providers to bring awareness to programs currently available for families.
- 4. Advocate for increased awareness of and access to behavioral and mental health services for young children, their parents, and caregivers.



VIII. A LOOK AHEAD

During our first year of operation, we have achieved a number of accomplishments. In order to continue the collaboration and coordination, our initiatives for the new year include:

- Partnering with the Office of the Chief Medical Examiner for a safe sleep education and outreach project to decrease the number of sleep-related deaths in the District.
- Highlighting community resources and organizations that provide direct service to families.
- · Working on gender inclusivity within the Maternal & Infant Health Initiative.
- Continuing to highlight the critical nature of childcare by supporting them as small businesses and as foundational support for young children and their families.
- Expanding resources available on the DC Maternal Health website.
- Partnering with public safety and violence interruption partners to explore the impact of violence and trauma on the health and wellbeing of young children and their families.

The work of Thrive by Five is about fostering and nurturing collaborative efforts and innovation, building capacity, and removing barriers to access. Working together—in partnership across government, with families, and in the community—will take us far as we create self-sustaining, positive outcomes. We look forward to continuing to find ways for all young children and families to feel happy, healthy, and whole.

IX. STAKEHOLDER & COMMUNITY OUTREACH



A. MEMBERSHIP (TASK FORCES, WORKING GROUPS, ADVISORY BOARDS, ETC.)

The Thrive by Five Executive Director engages in a number of local and national health and early education discussions through formal and informal membership on the following committees, working groups, and task forces:

- Infant Mortality Review Subcommittee
- State Early Childhood Development Coordinating Council
- · Child Care Recovery Work Group
- · Cities Challenge Advisory Board
- DC Preschool Development Grant Birth through Five Core Team
- · DC BUILD Initiative
- · DC Calling All Sectors Initiative
- DC Pritzker Children's Initiative
- Family Support Work Group
- Immunization Work Group
- Mayor Bowser's Commission on Healthcare Systems Transformation
- · ReOpen DC Advisory Committee

B. THRIVE BY FIVE WORKING GROUP

- AppleTree Early Learning Initiatives
- Bainum Foundation
- · Bright Beginnings
- · Children's Law Center
- · Community of Hope
- · DC Action for Children
- DC Appleseed Center for Law & Justice
- DC Health Early Childhood Health Division, Community Health Administration
- · DCPS Early Childhood Division
- DCPS Early Stages
- Educare DC
- Georgetown University, Early Childhood Innovation Network
- · Loving Care Child Development Center
- Mamatoto Village
- · Mary's Center
- · OSSE Division of Early Learning
- · Petit Scholars
- · Raise DC
- · Spanish Education & Development Center
- · United Planning Organization
- · Washington Area Women's Foundation

C. THRIVE BY FIVE COORDINATING COUNCIL

- Four parent members, representing Wards 1, 5, 6, and 8
- · Child and Family Services Agency
- DC Health
- · DC Public Schools
- · Department of Behavioral Health
- · Department of Employment Services
- Department of Human Services
- · District of Columbia Public Library
- Office of the Deputy Mayor for Education
- Office of the Deputy Mayor for Health and Human Services
- Office of the State Superintendent of Education
- · Public Charter School Board
- · Department of Health Care Finance
- · Department of Housing and Community Development
- · Department of Parks & Recreation
- American College of Obstetrics and Gynecology
- Bright Beginnings
- · DC Academy of Family Physicians
- DC Action for Children
- DC Campaign to Prevent Teen Pregnancy
- DC Chapter of American Academy of Pediatrics
- · Home Visiting Council
- Jubilee Jumpstart
- State Early Childhood Development Coordinating Council

D. 2019 SUMMIT PLANNING COMMITTEE

- · Child & Family Services Agency
- · DC Health
- · DC Health Benefit Exchange Authority
- Department of Behavioral Health
- Department of Health Care Finance
- Department of Human Services
- · Mayor's Office of Community Affairs
- Mayor's Office on Fathers, Men and Boys
- Mayor's Office on Women's Policy and Initiatives
- Office of the Deputy Mayor for Education
- Office of the Deputy Mayor for Health & Human Services
- Office of the State Superintendent of Education
- · Office of East of the River Services
- · Office of African American Affairs

E. 2020 SUMMIT PLANNING COMMITTEE Children's Law Center Children's National Hospital · Child & Family Services Community of Hope DC Health DC Action for Children DC Housing Authority DC Appleseed Center for Law & Justice DC Office of Paid Family Leave DC Campaign to Prevent Teen Pregnancy Department of Behavioral Health DC Child & Family Services Agency · Department of Employment Services DC Department of Behavioral Health Department of Health Care Finance DC Department of Employment Services DC Department of Health Care Finance Department of Housing and Community Development • Department of Human Services DC Department of Housing and Community · Food Policy Council Development · Interagency Council on Homelessness DC Department of Human Services

- Office of the Deputy Mayor for Education
- Office of the Deputy Mayor for Health & **Human Services**

· Mayor's Office on Fathers, Men, and Boys

· Mayor's Office of Community Affairs

• Office of the State Superintendent of Education

· Mayor's Office on Women's Policy and Initiatives

- American Academy of Pediatrics
- · American College of Obstetricians and Gynecologists
- · American Public Health Association
- · Black Women's Health Imperative
- · Children's National Hospital
- · Community of Hope
- DC Action for Children
- DC Campaign to Prevent Teen Pregnancy
- DC Primary Care Association
- Healthy Home Pediatrics
- · Home Visiting Council
- Howard University
- Mamatoto Village
- · National Birth Equity Collaborative
- Washington Area Women's Foundation

F. SNAPSHOT OF COMMUNITY OUTREACH

A snapshot of our stakeholder and community outreach includes:

- · American Academy of Pediatrics, DC
- · American College of Obstetricians and Gynecologists, DC
- · American Public Health Association
- · AppleTree Early Learning Initiatives
- · Bainum Foundation
- · Black Women's Health Imperative
- **Bright Beginnings**

- DC Health
 - Early Childhood Health Division, Community Health Administration
- DC Housing Authority
- DC Office of Paid Family Leave
- DC Primary Care Association
- DC Public Schools
 - Early Childhood Division
 - Early Stages
- Educare DC
- Food Policy Council
- Georgetown University, Early Childhood Innovation Network
- Healthy Home Pediatrics
- **Howard University**
- Interagency Council on Homelessness
- Loving Care Child Development Center
- Mamatoto Village
- Mary's Center
- Mayor's Office of Community Affairs
- Mayor's Office on Fathers, Men, and Boys
- Mayor's Office on Women's Policy and Initiatives
- National Birth Equity Collaborative
- Office of the Deputy Mayor for Education
- Office of the Deputy Mayor for Health and Human Services
- Office of the State Superintendent of Education
 - Division of Early Learning
 - Division of Health & Wellness
 - Strong Start
- Petit Scholars
- Raise DC
- Spanish Education & Development Center
- United Planning Organization
- Washington Area Women's Foundation

